

DESERT AIRMAN

Davis-Monthan Air Force Base, Ariz.

Friday, Dec. 21, 2001

2001 A YEAR IN REVIEW

"God grants liberty only to those who love it, and are always ready to guard it and defend it." ---Daniel Webster



DESIGN BY SENIOR AIRMAN APRIL M. MILLER

News Notes

Holiday Hours

Following is a list of D-M agencies with special holiday hours:

Family Support Center-The Family Support Center is closed Monday and Tuesday.

Family Services- The Family Services Office is closed from today through Jan. 2.

Housing Office- The Housing Office is closed Monday and Tuesday. For emergencies, call Housing Maintenance at 228-8600.

355th Medical Group- The 355th Medical Group closes all facilities Monday, Tuesday and Jan. 1. The weekend clinic is open for acute problems from 8 to 11:30 a.m., Saturday and Sunday. For an appointment, call 228-2828. To reach a primary care manager after duty hours, call 513-0355.

Desert Inn Dining Facility- The Desert Inn Dining Facility holiday hours are:

Monday- Brunch is 6 a.m. to 1 p.m.; Supper is 4 to 6 p.m.

Tuesday- Breakfast is 6 to 7:30 a.m.; Lunch is from 11 a.m. to 2 p.m.; Dinner is 3 to 5 p.m. Lunch is open to military families and retirees.

Dec. 31- Brunch is 6 a.m. to 1 p.m.; Supper is 4 to 6 p.m.

There is no midnight meal these dates.

Army and Air Force Exchange Service- For a complete list of AAFES holiday hours, see page 23.

Thrift Shop- The Thrift Shop is closed through Jan. 5. The shop reopens for normal operation Jan. 8.

Housing area construction

Road construction in the Palo Verde Housing area begins Jan. 2 at Mustang Drive from Sunset Court to Tracker Drive; Lightning Drive; Saratoga Avenue; Saratoga Circle and Sunset Court from Saratoga Avenue to Mustang Drive.

IDEA Program

The IDEA Program data system is closed for submissions, evaluations and other activities through Jan. 2. For more information, call Lonnie Brumfield at 228-4332.



Col. Paul Schafer
355th Wing Commander

Supporting each other and working together to provide the best programs and services is a goal for all D-M people.

Ideas, suggestions, comments, concerns and kudos are important to make improvements.

The best way to pass along a comment or to get an answer to a concern is to **contact the agency chief or functional managers listed here.** Still no solution? The Commander's Corner phone line is **228-4747.**

An e-mail can also be sent to: 355thWingCommandersCorner@dm.af.mil.

Callers must leave their name, phone number and a message. They will receive a prompt reply in writing or by telephone. We will honor caller confidentiality, but sometimes we need to contact callers to gather additional information. If a concern is of general interest to the base

populace, the response may be published in the *Desert Airman*. Anonymous calls may not be published.

Agency numbers

AAFES Agencies.....	228-3904
Accounting and Finance	228-4964
Chaplain.....	228-5411
Civil Engineering.....	228-3401
Clinic.....	228-2930
Commissary.....	228-3116
Family Support.....	228-5690
Fitness Center.....	228-3714
Housing Office.....	228-3687
Inspector General.....	228-3558
Legal.....	228-6432
Lodging.....	228-4845
Military and Civilian Equal Opportunity Office	228-5509
Military Personnel.....	228-5689
Public Affairs.....	228-3204
Security Forces.....	228-6178
Services.....	228-5596
Transportation.....	228-3584

355th Wing commander reflects on 2001, looks toward challenges of coming year

Col. Paul Schafer
355th Wing commander

It has been a sprint right to the end of the year for the 355th Wing, and looking at this last issue of the *Desert Airman*, I'm amazed at all we've collectively accomplished in 2001.

As we settle in for the holidays and some well-deserved down-time with our loved ones, I encourage you to reflect on what the concept of "Service before Self" means to Americans this year.

Not everyone will get to spend the traditional holidays with their family, friends, acquaintances or even co-workers, given the realities of the post-Sept 11th global security environment.

Many were tragically killed in the attacks in Washington, D.C., New York City and in my home state of Pennsylvania. Many more, including our own, are forward deployed to locations around the world to bring an end to terrorism.

Air Force professionals and our family supporters are among the most resilient people you'll ever meet.

We go about our tasks, willingly deploy in harm's way at great personal risk and

expense. We do so because this is our profession; we know what our mission is and we "just do it" — without fanfare or complaints. Americans silently expect no less, but until recent awareness in the news media of the sacrifices made by the U.S. military, firefighters and policemen and other civil servants, most of our fellow citizens didn't realize the scope of our commitment.

The new year holds many challenges for the Desert Lightning Wing: primarily preparing to deploy next fall as lead wing for Aerospace Expeditionary Force 5. I know we will be ready, willing and able to take care of America when our national leaders call us in to the fight. You are all part of the greatest family I know, the United States Air Force, and on behalf of the Schafer family, God's blessing on you and yours this season.

Please be safe, practice smart operational risk management and continue to take care of each other.

We all must continue to be "wingmen" for our families, friends and loved ones. Each of us must ensure our most valuable resource, our people, are ready to take on the challenges of the upcoming year.

Davis-Monthan Unit Public Affairs Representatives

Unit Public Affairs Representatives are the "eyes and ears" of the 355th Wing Public Affairs office. Each squadron has unique individuals that have interesting stories to tell, whether it is about sports, awards, lifesaving acts, IDEA program contributions, etc.

Stories also include units making improvements to the methods or processes that they use or to squadron facilities or community areas via self help projects. UPARs are responsible for getting the information to PA in a usable format and in a timely manner.

The PA staff focuses on issues that effect the base populace in general and UPARs judge the input for newsworthiness or unique human interest appeal before forwarding it to the PA staff.

Public Affairs utilizes UPARs to

better tell a squadron's story. UPAR responsibilities include:

- ◆ Provide news ideas as well as write and shoot photos of squadron activities for submission to the base newspaper;
- ◆ Review and solicit Hometown News Release submissions;
- ◆ Review squadron submissions to the base marquee and Commander's Access Channell (COX Communications Channel 75)
- ◆ Seek volunteers for tours and speaking engagements

D-M Unit Public Affairs Representatives

41st Electronic Combat Squadron	
Airman 1st Class Christin Ouellet.....	228-9027
Airman 1st Class Karen De La Torre.....	228-9924
Airman 1st Class Robert Young.....	228-9757
Capt. Lea Devine.....	228-9870
Senior Airman Samuel Storicks.....	228-9870

Airman Jacquelin Yockey.....	228-9599
42nd Airborne Command and Control Squadron	
2nd Lt. Jim Moschetti.....	228-9673
43rd Electronic Combat Squadron	
2nd Lt. Donald Bugg.....	228-9926
355th Operations Support Squadron	
Capt. Arvid Opry.....	228-5868
355th Training Squadron	
Staff Sgt. Amanda Maxey.....	228-9456
Staff Sgt. Sonya Mageau.....	228-5889
354th Fighter Squadron	
1st Lt. Diane Burch.....	228-4268
Staff Sgt. Joseph Rogers.....	228-4268
357th Fighter Squadron	
Master Sgt. Steven Foster.....	228-2467
358th Fighter Squadron	
Airman 1st Class Rene Pena.....	228-5070
Airman 1st Class Sherry Plasencia.....	228-3370
355th Civil Engineer Squadron	
1st Lt. Tyler Nielsen.....	228-2304
355th Support Group	
2nd Lt. Rodney Rodgers.....	228-3446
Staff Sgt. Willie Manalo.....	228-3445
355th Wing Staff	
Master Sgt. Gregory Pleasant.....	228-4891
355th Communications Squadron	
2nd Lt. John Leary.....	228-1773

Master Sgt. Anna Johnson.....	228-4592
355th Mission Support Squadron	
Senior Airman Lori Paris.....	228-4128
355th Services Squadron	
Senior Airman Lisa Elliot.....	228-3714
Airman 1st Class Cheryl Pinto.....	228-5501
355th Security Forces Squadron	
Master Sgt. Walt Voltz.....	228-6353
Master. Sgt. Eric Wilke.....	228-3708
355th Equipment Maintenance Squadron	
Capt. Rae Anne Swanson.....	228-4184
Tech. Sgt. Darnetta Watkins.....	228-2279
355th Supply Squadron	
Senior Airman Kimberly Lawrence.....	228-4350
Airman Vanessa Kyota.....	228-3440
355th Logistic Support Squadron	
Airman 1st Class Tiffany Hart.....	228-4319
355th Transportation Squadron	
Staff Sgt. Mellony Howe.....	228-3584
Airman 1st Class Tyrone Davis.....	228-3584
355th Contracting Squadron	
Staff Sgt. Bryan Deal.....	228-5431
355th Component Repair Squadron	
1st Lt. Sarah Maile.....	228-3630
355th Medical Group	
Airman 1st Class Nick Clisby.....	228-2870
Staff Sgt. Jill Jones.....	228-2810

Staff Sgt. Carol Sligh.....	228-1543
Tech. Sgt. Randall West.....	228-2659
Staff Sgt. Brenda McGown.....	228-2651
Staff Sgt. David Embrey.....	228-2661
Airman Basic Danny Watton.....	228-2721
355th Comptroller Squadron	
Senior Airman Denice Schacht.....	228-1227
Senior Airman Annie McCraney.....	228-6647
Detachment 3	
Master Sgt. Otis Clawson.....	228-4508
12th Air Force	
Tech. Sgt. Rian Clawson.....	228-6053
25th Operational Weather Squadron	
2nd Lt. Nengwi Shih.....	228-1977
Staff Sgt. Lowell Coxie.....	228-6590
Staff Sgt. Sean Shuman.....	228-1977
AMARC	
Terry Vanden-Heuvel.....	228-8448
607th Air Control Squadron (Luke Air Force Base, Ariz.)	
Senior Airman Shon Sherear.....	DSN 896-7215
362nd Training Squadron	
Tech. Sgt. Andrew Jewell.....	228-6130
305th Rescue Squadron	
Master Sgt. Minnie Jones.....	228-2160

The 355th Wing Public Affairs staff prepares all editorial content for the "Desert Airman." The editor will edit or re-write material for clarity, brevity or to conform with the Associated Press Style Guide, local policy and Air Force style as required by Air Force Instruction 35-101.

Contributions for the *Desert Airman* can be made directly to the 355th Wing Public Affairs Office, Building 2300, Suite 2054, or through e-mail to desert.airman@dm.af.mil. The editor can be reached directly at 228-3152.

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355th Wing Commander
Col. Paul Schafer

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January

By Karen Halstead

355th Wing Public Affairs

Chilly January began with D-M's 355th Civil Engineer Squadron, Housing Flight taking top Air Force housing flight honors for 2000, winning the Air Force Brig. Gen. Michael A. McAuliffe Award. The 355th CES was one of the top three civil engineers squadrons in the Air Force.

While D-M's housing flight earned an Air Force award, the F-22 program soared to new heights with the first successful flight of the Raptor Jan. 5.

No time is a good time for road construction, but construction began on Irvington and Safford roads in the Aerospace Maintenance and Regeneration Center.

Much needed expansion to the main gate visitor's center parking lot began and construction on a new turn lane into the visitor center for exiting traffic also began.

The 355th Commanders Access Channel (Cox Cable channel 75) got an improved new look.

Military forces celebrated the 10th anniversary of Operation DESERT STORM/SHIELD on Jan. 17.

D-M's Non Appropriated Funds

Council allocated more than \$824,000 for quality of life improvements to equipment and programs operated by the 355th Services Squadron.

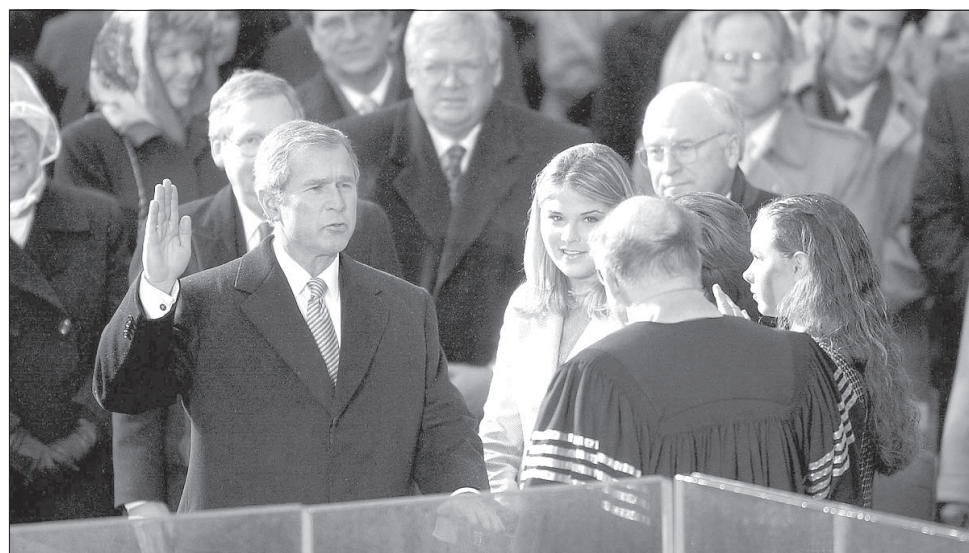
The 43rd Commander in Chief took office when George W. Bush was sworn into office January 20; AF Secretary F. Whitten Peters also stepped down from his post the same day. The following day Secretary of Defense Donald Rumsfeld was sworn in to office.

Families living overseas at Baumholder, Germany and Royal Air Force Lakenheath, England were given special consideration through a test program for nutritional assistance under the Special Supplemental Nutrition Program for Women, Infants and Children Overseas.

The Department of Defense launched a Web site - Special Needs Network - for special needs families. The network gives information about each base and the available accommodations for family members with special needs.

The AF was in prime time when Chief of Staff Gen. Michael Ryan appeared on the Showtime science-fiction series "Stargate SG-1."

The Air Force also introduced new medical technology - the Glo-



Tech. Sgt. Lou Briscese

With his family by his side, George W. Bush is sworn in as the 43rd president of the United States by Supreme Court Chief Justice William Renquist.

bal Expeditionary Medical System -that gave medics the ability to rapidly detect and deal with biological events or attacks on deployed U.S. airmen.

The redesigned AF Web site continued to receive record numbers of hits. The site averaged more than 2 million hits per week for 2000. When the numbers were checked for the last week of January 2001, the site had been accessed almost 3 million times.

355th Component Repair Squadron's Precision Measurement Equipment Laboratory successfully completed a certification audit by the Air Force Metrology and Calibration Assessment and Certification Program on Jan. 23.

Col. Robert "Rowdy" Yates took command of the 355th Operations Group Jan. 26, 2001.

We closed out the month on a high note when D-M got a new name - the Desert Lightning Wing.

AADD program volunteers save 208 D-M members in 2001

By Staff Sgt. Karen Wickwire

355th Wing Public Affairs

To prevent Team D-M people from driving after drinking, wing airmen run a program which provides safe rides home for people who may have had too much to drink - no questions asked, no names taken and no Monday morning appointments with the Alcohol and Drug Abuse Prevention and Treatment monitor.

"Airmen Against Drunk Driving is a program that gives people another choice for a way to get home if they go out and drink," said Staff Sgt. Herman Sargent, AADD base representative. "It began in October 1998 as a way to cut down the number of DUIs and has helped 208 people in 2001."

To use the program, a D-M member (including family members) can call 850-2255 from 10 p.m. to 5 a.m. Fridays and Saturdays and 4 p.m. to midnight Sundays.

An AADD volunteer will pick up the person for a trip directly home. There are no stops at other bars or drinking establishments.

Once people are safely home, the only information kept about the trip in the number of people driven home. "This aspect of the program lets people do the responsible thing of getting home safely without having to fear any repercussions," Sargent said.

"We don't want people to worry about getting in any trouble if they use the program. If they don't use the program, they stand to lose everything - their drivers license, ca-

reer or even their life," he added.

One of the AADD program customers used the program after hearing about it at his unit's commander's call.

According to the 355th Component Repair Squadron member, he chose to use the program because, "it was completely confidential. It saved my life and possibly others."

"It's a wonderful program and it offers a safe and easy alternative to a DUI. With this program in effect no person has an excuse to drive under the influence," he added.

AADD has about 120 volunteer drivers who help during the weekends and extended hours over three-day weekends and holidays.

To volunteer or find out more about the program, call Sargent at 228-6324.

208

airmen were saved from the consequences of driving under the influence by the Airmen Against Drunk Driving Program since Dec. 31.

Call AADD at
850-2233

10 p.m. to 5 a.m. Fridays and Saturdays and 4 p.m. to midnight Sundays for a ride.

37

days
since last D-M DUI

Last unit:

43rd Electronic Combat Squadron

February

By Karen Halstead

355th Wing Public Affairs

The Air Force began February flying into action by answering the immediate needs of earthquake stricken India. Aircrews from Travis Air Force Base, Calif., and McChord Air Force Base, Wash., teamed up to move more than 245,600 pounds of humanitarian supplies by flying more than 1,000 miles in 27 hours aboard a C-17 Globemaster III.

The automatic maximum coverage for Serviceman's Group Life Insurance increased from \$200,000 to \$250,000.

While the Department of Defense began a new TRICARE Dental Program early in February, combining the former TRICARE Family Member Dental Plan and the TRICARE Selected Reserve Dental Programs.

The AF directed the removal of the Red Cross emblem from the service's C-9 fleet.

Aerospace history was made when the Predator, an unmanned aerial vehicle, was successfully launched and aimed a live Hellfire-C, laser-guided missile, during testing at Indian Springs Air Force Auxiliary Airfield, Nev.

The AF also successfully launched a Titan IV-B rocket carrying a MILSTAR satellite. The



Courtesy photo

The Air Force unveiled several new tools in February to be used by recruiters including the Recruiter Outreach Vehicle, known as a ROVER.

satellite is a joint service satellite communications system providing secure, jam resistant worldwide communications to meet essential wartime requirements.

Officials improved the tools for commanders and Aerospace Expeditionary Force deploying members with the AEF Commanders' Playbook. It was designed to give airmen up-to-date information on all deployment issues.

D-M's firefighters finished a three-day training program with their T'ohono O'odham counterparts that prepared T'ohono O'odham firefighters in case an aircraft accident happened on or near their Nation's lands.

The Army and Air Force Exchange Service

approved an \$18.8 million shopping center for D-M.

The Defense Advisory Committee on Women in the Services visited D-M early in February. The committee makes recommendations on quality of life matters that affect all military members to the Secretary of Defense.

The 358th Fighter Squadron's weapons load crew won the 355th Wing Weapons Load Crew of the Year during competition with the 354th and 357th Fighter Squadrons.

Staff Sgt. Todd Holman and Senior Airmen Shawn Michaelson

and Joshua McClure were members of the winning team.

While the month began with many announcements by the AF and DOD, locally D-M ended the month by beginning the Air Force Assistance Fund campaign and announcing the 355th Wing Annual Award winners.

Runway 12 reopened after a more than 3-month closure for construction that repaired the first 3,900 feet of runway.

On a final note, 64 new base houses were opened Feb. 27. The new units were a cooperative effort between the U.S. Army Corps of Engineers, Sundt Corp. and D-M's Military Family Housing Office.

355th Wing builds better future for D-M members

Story and photo by

Karen Halstead

355th Wing Public Affairs

The 355th Civil Engineer Squadron started 2001 on a winning note, when the housing flight took top honors in Air Force competition as the Brig. Gen. Michael A. McAuliffe Award winner in January.

Davis-Monthan's CES worked on projects ranging from runway repairs to new roofs and utility repairs. Only one base building was demolished in 2001, but 64 new family housing units were finished in February and 64 old homes demolished. The cost of the new units was \$8.6 million in military construction funds.

Both Wilmot and Irvington roads within the Aerospace Maintenance and Regeneration Center complex were repaired. The road costs were \$630,000 funded by AMARC.

In fiscal year 2001, the 355th Wing funded \$1.5 million for 27 local projects. Two projects, the fitness center and the Snowbird op-

erations facility, totaled \$9.3 million in military construction funds. The 355th CES used \$6.9 million from operation and maintenance funds for 12 additional construction projects.

"After the September 11th attack, it's a whole new world with regards to designing buildings and parking spaces," said James Barker, chief of the 355th CES Engineering Flight. "New facilities must have an 82-foot buffer be-

tween the building and parking."

He expects construction on the Base Exchange's new car care center to begin within the month. It will be on Craycroft Road between the Family Support Center and D-M Federal Credit Union.

Between a combination of self-help, SABER, military construction and in-house CES projects, several base agencies will be moved in the upcoming months. The moves are a small part of a

bigger plan, which prepares the base for new dormitories.

Work became a necessity when the runways degraded this year. Three projects are being completed simultaneously, including new asphalt at \$2.2 million, concrete work at \$1.6 million and repair to fuel pit pavement at \$550,000.

The runway was closed in mid-November and reopened December 19.



Karen Halstead

Construction on the new fitness center began in February at the cost of \$8.6 million in military construction funds. The design won ACC's Concept Design Award. The new facility will house an indoor track and pool along with a childcare area, which the current fitness facility does not provide. The new center is expected to be complete in April 2002.

March

By Karen Halstead

355th Wing Public Affairs

Here's a look at the happenings around the Air Force and at D-M during March.

March 2

TRICARE benefits were changed to allow Medicare eligible, uniformed services retirees, their spouses and survivors, 65 and older, entitlement to expanded health care benefits, including pharmacy coverage and coverage under TRICARE.

March 3 and 4

The 355th Wing hosted the Air Combat Command Heritage Conference. The weekend included aerial demonstrations that paired F-15 Eagle, F-16 Fighting Falcon and A-10 Thunderbolt single ship tactical demonstration teams with vintage P-51 Mustang, F-86 Sabre Jet and P-38 Lightning aircraft.

March 4

The Wood Brothers, contracted by the Air Force, carried the new Air Force logo on NASCAR car No. 21 during the UAW-Deimler Chrysler 400 at Las Vegas Motor Speedway, Nev.

March 5

AF personnel officials publicized the deci-

sion to change the high year of tenure for technical sergeants from 20 years to 22 years.

March 11 to 16

A team from ACC and bases throughout the command conducted the Environmental Safety and Occupational Health Compliance Assessment and Management Program review. D-M was the first ACC base to earn benchmark ratings for hazardous waste and hazardous materials protocols. D-M also garnered a benchmark rating for the base's water quality program.

March 19 to 23

The 355th Security Forces Squadron competed for the AF title for the Best Large Security Forces Unit Award, after earning the Air Combat Command award. D-M's 355th SFS is the first non-nuclear base to garner the award at command level in the past five years.

March 19 to 30

D-M's 42nd Airborne Control and Command Squadron controlled the skies near Elmendorf Air Force Base, Alaska, during exercise Northern Edge 2001.

March 23

It was announced that D-M's 25th Opera-

tional Weather Squadron garnered the ACC Outstanding Weather Squadron of the Year. They also brought home two individual honors, ACC outstanding Senior NCO and ACC outstanding NCO awards.

March 22

The Defense Commissary Agency announced it would no longer require customers to put their Social Security numbers on checks when paying for their groceries beginning in May. The move was designed to protect the customer's identity.

March 26

Roy, a Belgian Malinois, 355th Security Forces Squadron, was put to sleep after 10 years of faithful service to the Defense Department. He was serving with the Military Working Dog Section prior to his death.

March 29

The 355th Mission Support Squadron's personnel flight won the AF middle-to-large central civilian personnel flight.

March 30

The Air Force Assistance Fund drive ended successfully after reaching 104 percent of their goal.

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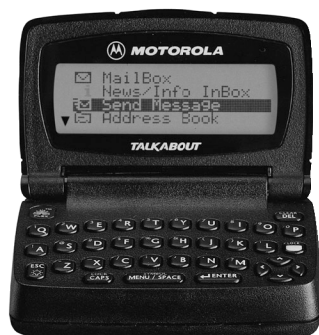
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April

By 2nd Lt. Sharon Ehasz
355th Wing Public Affairs

April was a month full of awards for D-M squadrons.

The 355th Security Forces Squadron won the Best Large Security Forces Unit Award for the Air Force. This was the first time in more than 10 years that the squadron had won at the Air Force level.

The 355th Civil Engineer Squadron accepted the E.D. Jewett Outstanding Unit Trophy recognizing them as the best squadron at D-M. In addition to the Jewett Award, CES was distinguished as the best engineer squadron in ACC – their third victory in six years.

In addition to awards, April was filled with days of appreciation.

Earth Day 2001 on April 22 marked a day of appreciating and caring for the Earth's environment. D-M held a celebration at Heritage Park, which included sta-

tions for environmental education. There were also live demonstrations by some Sonoran predators.

Volunteer Recognition week lasted from April 22 to 29. This week was set aside to appreciate all of the work that the volunteers do around the base and for their contributions.

Some organizations with whom the volunteers work include the American Red Cross, Enlisted Spouses Association, Officer Spouses Club, the Girl Scouts, Cub Scouts, chapel programs, Airman's Attic, base clinic, base schools, Retiree Activity Office, Thrift Shop and the Family Support Center.

D-M officials recognized more than 1,167 volunteers during a recognition banquet held April 20.

In the national news, April included the graduation of the first woman from AF sniper school and the 47th anniversary of the Air Force Academy.



April 2001 archive photo

Senior Airman Jennifer Weyandt, 355th Security Forces Squadron, checks an area authorization badge on the flight line. The 355th Security Forces Squadron won the Best Large Security Forces Unit Award for the Air Force. This was the first time in more than 10 years that the squadron had won at the Air Force level.

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May

By 2nd Lt. Sharon Ehasz
355th Wing Public Affairs

May marked the celebration of Asian Pacific Heritage month. This month is used to foster an increased awareness of the history and contributions of Asian and Pacific Americans and to inspire a renewed sense of pride among Americans of Asian and Pacific ancestry. To support this celebration, D-M's Asian Pacific Heritage Association hosted a luncheon with a guest speaker. They also sponsored an essay writing contest and a free dinner for dormitory residents.

May 1

The Air Force Military Personnel Data System Modernization program, or MilMod, was initiated, replacing the 1970s technology that was being used.

The AF Academy's rugby team won the Commandant's Trophy at the 2001 Alamo City Fiesta Rugby Battle by defeating teams from Annapolis and West Point.

May 4

President Bush awarded the Commanders' Trophy to the Air Force Academy football team. The trophy is awarded yearly to the winner of the games between the service academies. Ten of the last 12 years, the Air Force Academy has defeated Annapolis and West Point to receive the trophy.

May 5

Cinco de Mayo commemorates the victory by the Mexican troops in "La Batalla de Puebla" (The Battle of Puebla) over the more powerful French Army on this date in 1862.

May 7 to 11

National Suicide Prevention Week called for every military member to take action to fight the senseless loss of life the nation sees each year.

May 13

The Go-Go's celebrate Mother's Day at Incirlik during a United Service Organization and Armed Forces Entertainment-sponsored concert.

May 19

The Doolittle Raiders met at the National Memorial Cemetery of the Pacific to honor the raiders lost in the World War II mission.

May 20

Fifty years ago this date, Capt. James Jabara became the world's first jet Ace (shooting down five enemy aircraft) during the Korean War.

May 23

Dr. Lawrence Delaney, the acting Secretary of the Air Force bid farewell.

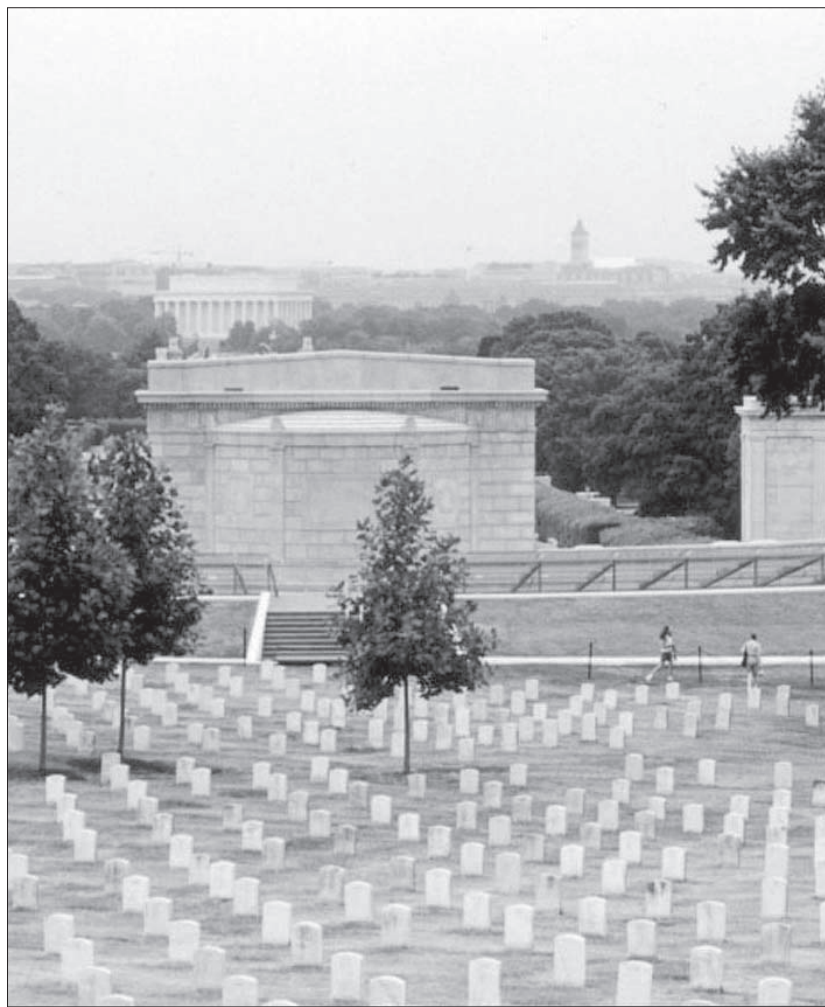
May 28

America observed Memorial Day.

Other events

There were two other significant happenings in May: Staff Sgt. Edgar Leberknight, 42nd Airborne and Control Squadron, was selected by the U.S. Air Force Thunderbird demonstration team. He has been a maintenance scheduler for 11 years.

The Army and Air Force Exchange Service installed a new system so that customers' Social Security numbers no longer were required on checks. The program was initiated as an effort to help protect customers from identity theft.



Bob Jensen

Arlington National Cemetery is the final resting place for more than 260,000 veterans from all the nation's wars, from the American Revolution through the Persian Gulf War and Somalia. White House officials encouraged all Americans to remember the importance of Memorial Day to honor service members who gave their lives in defense of freedom. The importance of this day was noted with a "National Moment of Remembrance."

Final Answer

What was a stand-out accomplishment for the 355th Wing in 2001?



Col. Paul Schafer
355th Wing
commander

"The phenomenal way we accomplished our mission worldwide. This led to the almost daily recognition we've received from ACC and the Air Force. Keep up the fantastic work. I'm truly proud of all of you."



Wynoma Burkholder
355th Wing Command
Section secretary

"The events leading up to and including the change of command ceremony on June 29."



Col. Robert Yates
355th Operations
Group commander

"Winning the ACC Daedalian Award stands out. I feel special pride for that especially in light of the tragic events of 9-11."



Col. Thomas Scott
355th Medical Group
commander

"We completed our transition to optimized primary care teams. This focuses a lot more of our resources on the services we believe our patients need the most and allows us to provide a higher level of quality health care."



Lt. Col. Scott Gardner
355th Wing Command
Chaplain

"In 2001, we deployed 50 percent of our chapel staff to meet global ministry needs, yet we continued to provide quality religious services and activities to meet the spiritual needs our base community."



Chief Master Sgt. Penny Allen

355th Supply Squadron
Chief Enlisted Manager
"We have won a lot of awards and deployed a lot of people but the wing's motivation and enthusiasm at all levels is what fuels this and is the most significant to me"

June

By Karen Halstead
355th Wing Public Affairs

The Air Force started the month with celebration:

June 1 – D-M scored outstanding on the Defense Threat Reduction Agency inspection conducted by a Joint Staff Integrated Vulnerability Assessment team.

June 1 – The Dental Clinic entrance was closed due to construction on a new health care facility.

June 1 to 8 – More than 500 members of the 355th Wing deployed to locations in Southwest Asia and other areas in support of Operation Southern Watch.

June 4 – The AF reached its recruiting goal of 34,600 enlistments for the fiscal year.

June 6 to 28 – Members of the Air Force Me-



June 1 – Dr. James Roche was sworn in as the 20th Secretary of the Air Force.

dium Grade Services Program Management Office and the Public Key Infrastructure System Program Office Implementation Team visited D-M to provide training about upcoming methods of sending and receiving e-mail using digital signatures and encryptions. D-M was the third AF base to implement the new system.

June 11 – The Department of Defense curtailed the Anthrax Immunization Program due to inadequate supplies of the vaccine.

June 12 – AF celebrated the 50-year anniversary of the Rome Air Development Center, Rome N.Y.

June 14 – The 90th Missile Wing, F.E. Warren Air Force Base, Wyo., began preparations to transfer two decommissioned Minuteman II

missiles to the National Parks Service.

June 14 – The AF Security Forces Center, Army Veterinary Corps and 341st Training Squadron, Lackland Air Force Base, Texas, combined efforts to breed military working dogs instead of purchasing the animals.

June 14 to 25 – Roving Sands 2001 brought 1,500 additional airmen and more than 55 additional aircraft to D-M. The cadre of airmen and aircraft made up the 4th Air Expeditionary Wing for the Joint Theater Air and Missile Defense training.

June 19 – More than 200 people attended a ceremony in Versailles, France, to honor American aviators who died fighting for France, prior to the U.S. entering World War I.

June 25 – About 100 ambassadors, generals and other visitors from NATO visited Langley Air Force Base, Va., as part of a seminar by the supreme allied commander of the Atlantic.

June 26 – Chuck Norris was named the 2001 Veteran of the Year at the American Veterans Awards at the Pentagon.

June 28 – Stormy's Cyber Café opened for business.

June 29 – Col. Paul Schafer assumed command of the 355th Wing.

June 29 – The Desert Oasis Enlisted Club and the D-M Bowling Lanes joined the ranks of other smoke-free public facilities.

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July

By 1st Lt. Sarah Coors-Davidson
355th Medical Support Squadron

Promotions

Continuing its trend of hitting record numbers for the third consecutive year, the Air Force announced promotions for 20,793 airmen to staff sergeant of 32,170 eligible, making it the highest promotion rate in the 30-year history of the Weighted Airman Promotion System.

Force Structure Changes

Air Force officials announced proposed changes in the total force structure for the upcoming fiscal year. D-M is one of several bases that will undergo a few changes as a result of the overall realignment and mission changes.

The 355th Wing gains 106 military authorizations for the Coal Warfighter/Operational Warfighter mission.

The 25th Operational Weather Squadron gains 12 military authorizations as a result of Air Force Weather reengineering.

The 355th Medical Group loses 59 military and gains one civilian authorization as a result of Air Force Medical Service optimization. Other minor realignments result in an increase of four military and a decrease of two civilians.

AFCEE Anniversary

The Air Force Center for Environmental Excellence, a billion-dollar enterprise that employs more than 360 civilians and 50 military members, commemorated its 10th anniversary.

AFCEE is the Air Force's premier environmental services agency and offers commanders a full range of technical and professional services in the areas of environmental restoration, pollution prevention, environmental compliance, natural and cultural resource conservation, facility design and construction management as well as comprehensive planning. It's full array of environmental contracts today expand well beyond their initial concentration of cleanup work following base closures.

New Chief of Staff

Accepting the President's nomination July 16, Gen. John Jumper prepared to jump feet first into his new position as Air Force chief of staff. A highly decorated command pilot, Jumper's lengthy resume includes commanding a fighter squadron, a numbered air force, two fighter wings and two major commands since joining the Air Force in 1966.

Kelly AFB Closes

Eighty-five years after it opened during the height of World War I, military officials formally posted the base closing order, and the Kelly flag was lowered for the last time during a sentimental ceremony.

The roar of 75mm Howitzer cannons echoed across the base in a 21-gun cannon salute, honoring the people who have worked at the base during its many years of service. The historic and bustling base was the city's biggest employer.

The San Antonio Air Logistics Center was the main operation at the base. Through the years, it provided maintenance and support for such aircraft as the B-52 bomber and the giant C-5 Galaxy. The event included flyovers by F-16 and T-38 formations and by a single C-5, all aircraft maintained in whole or part at Kelly.

F-16 Crashes

The Air Force felt the sting of loss during the month of July when four F-16 crashes claimed the lives of three airmen.

Capt. Mitchell Bulmann, Shaw Air Force Base, S.C., was killed when his F-16CJ fighter crashed into the Atlantic Ocean July 6, about 40 miles east of Charleston, S.C., while participating in an air-to-air training mission.

Less than two weeks later, while conducting photo and safety chase support, Maj. Aaron George, a pilot with the 416th Flight Test Squadron, and Judson Brohmer, a subcontractor aerial photographer, were killed when their F-16 Fighting Falcon crashed 30 miles east of China Lake Naval Air Warfare Center, Calif.

The next day, en route to a mission enforce-

ing the northern no-fly zone over Iraq, Capt. Michael Nelson, Jr., 31st Fighter Wing, Aviano Air Base, Italy, ejected safely before his F-16 Fighting Falcon crashed near Batman, Turkey. D-M's own 305th Rescue Squadron crew was deployed to Turkey, providing combat-search-and-rescue support for Operation Northern Watch, at the time of the incident and successfully rescued Nelson.

Less than a week later, Maj. Robert Egan ejected safely from his Falcon before it crashed 60 miles southwest of Luke Air Force Base, Ariz. Egan was conducting air-to-ground attack training at the time of the mishap.

Armed Services Committee

Secretary of the Air Force James Roche and a panel of senior Air Force officials testified before the Senate Armed Services Committee's Strategic Subcommittee on July 25 about long-range, global strike issues and operations. They also addressed Senate concerns about the B-1 Lancer modernization plan and the future of the Air Force's bomber fleet.

NCOA expands

The Air Force announced plans to expand its capability to provide training to midlevel noncommissioned officers with the addition of a 13-flight NCO Academy at Gunter Annex in Montgomery, Ala. The addition of the school will bring the number of Air Force NCO academies worldwide to 14.

AFOSI Nabs Top-10 Fugitive

Senior Airman Douglas Saferite, Jr., who spent a year and a half in fugitive status, is behind bars in Luxembourg after being arrested July 23.

Saferite disappeared from Spangdahlem Air Base, Germany, on March 2, 2000, while awaiting a court-martial. He was facing charges of stealing more than \$110,000 worth of computer equipment from the 52nd Communications Squadron. His arrest followed 17 months of coordination and cooperation between Detachment 518 of the Air Force Office of Special Investigations; the Luxembourg police; and the U.S. Department of State.

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August

By Tech. Sgt. B. Coors-Davidson
355th Wing Public Affairs

August brought a series of beginnings and a series of endings to Davis-Monthan, Air Combat Command and the Air Force.

Calling Gen. Richard Myers a man of "steady resolve and determined leadership," President George W. Bush tapped the Kansas native to be the next Chairman of the Joint Chiefs of Staff.

Gen. John Jumper, then ACC commander, was also confirmed by the Senate to be the Air Force's next Chief of Staff.

The general said that his priorities for the force in the coming years would mirror those of Secretary of Defense Donald Rumsfeld and Secretary of the Air Force James Roche.

Another beginning was for the Air Force's Global Hawk. The unmanned aerial vehicle found a home when Beale Air Force Base, Calif., was selected as the aircraft's main operating base. Global Hawk is one of the newest additions to the Air Force inventory of aircraft, providing commander's high-altitude, long-endurance near-real-time intelligence.

The Defense Acquisition Board approved the F-22 Raptor to enter low-rate initial production in August. The decision gave Lockheed-Martin the green light to build 10 Raptors using fiscal



Terry Ronning, 355th Transportation Squadron Railroad engineer, operates his locomotive on its final voyage in preparation for shipment to Shaw Air Force Base, S.C.

2001 funds, followed by 13 more of the stealthy fighters in 2002.

The F-22 is expected to keep the Air Force in a position of air dominance through the next 20 years.

Just as new weapons systems are continually developed and made operational, older weapons systems must be retired to make room for new technology.

For more than 30 years, the EC-18 Advanced Range Instrumentation Aircraft has been recording and relaying telemetry from space vehicles, such as the space shuttle. The ARIA program came to a close

in August as the last EC-18 aircraft touched down at Edwards Air Force Base, Calif.

Near Grand Forks Air Force Base, N.D., with a force of 800 pounds of explosives, the last of 450 Minuteman III missile silos was imploded as part of the Strategic Arms Reduction Treaty.

Turning her own page in military history, D-M ended more than 50 years of railroad operations and closed a chapter that reflects the country's more than 200 years of rail as a primary means of travel.

D-M had its own railroad opera-

tions since it was the 43rd Bomb Wing and purchased about 13 miles of track from Union Pacific Railroad in 1950. The rail system supported military operations including the Korean and Vietnam Wars, Desert Storm and countless other operations. The base's vintage, 80-ton diesel electric locomotive was shipped to Shaw Air Force Base, S.C.

All military people had to get used to a new acronym beginning in August when the word "THREATCON," for terrorist threat condition, became a thing of the past and Force Protection Condition—or FPCON—became the new term used to describe the progressive levels of protective measures taken in response to terrorist threats to U.S. military facilities and people.

Closer to home, another beginning was the 355th Medical Group's Patient Resource Center. As a quality of life initiative, the PRC was created to provide a place where anyone, including civilian and military beneficiaries, can research medical and health concerns.

The center provides various mediums to access health information including television and videocassette recorder stations, a video library, computer health fact sheets and Internet health Web sites.

As August came and went, Americans went about their day-to-day lives—little realizing it would be the last month that anyone would consider American soil a safe haven from terrorist crimes.

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September

Americans grieve, stand together



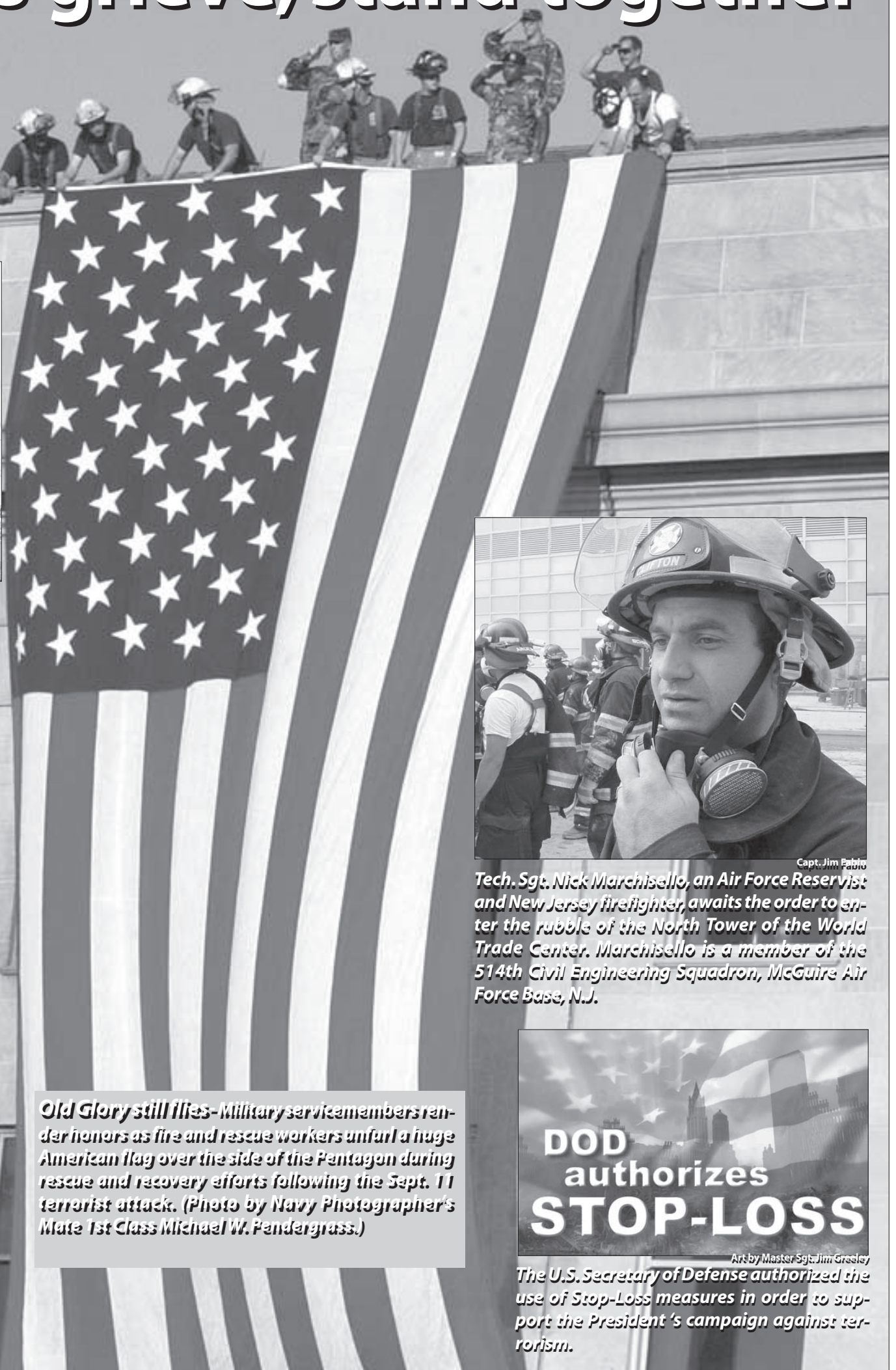
Capt. Jim Fabio

Capt. Brent Unger, an instructor with the 440th Air Force Reserve Officer Training Corps Detachment in Columbia, Mo., observes the World Trade Center rubble. Volunteers such as Unger helped "chain-haul" rubble away from the site after the heavy equipment removed the heavier pieces from the wreckage.



Gary Ell

The Woolworth Building overshadows the site as the clean-up continued at the WTC site.



Capt. Jim Fabio

Tech. Sgt. Nick Marchisello, an Air Force Reservist and New Jersey firefighter, awaits the order to enter the rubble of the North Tower of the World Trade Center. Marchisello is a member of the 514th Civil Engineering Squadron, McGuire Air Force Base, N.J.

Old Glory still flies—Military servicemembers render honors as fire and rescue workers unfurl a huge American flag over the side of the Pentagon during rescue and recovery efforts following the Sept. 11 terrorist attack. (Photo by Navy Photographer's Mate 1st Class Michael W. Pendergrass.)



Art by Master Sgt. Jim Greeley

The U.S. Secretary of Defense authorized the use of Stop-Loss measures in order to support the President's campaign against terrorism.



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TAKE I-19, EXIT WEST ON VALENCIA AND FOLLOW THE SIGNS.

October



Staff Sgt. Jeremiah Erickson

During uncertain times, D-M people were reminded of their importance by the community when, during afternoon commutes, Tucson Boy Scout Troop 771 and other community members showed their support and appreciation for "a job well done." The scout's banner reflected many American's attitude towards the U.S. military forces. Thousands of American service people who were killed or injured in the Sept. 11 terrorist attacks were recognized for their sacrifice when Defense Secretary Donald Rumsfeld announced that the traditional Purple Heart would be awarded to military members and the new Defense Freedom Medal would be awarded to civilian employees. The 355th Medical Group highlighted National Physical Therapy Month in October with an open house in the Physical Therapy Clinic as a way to promote wellness and injury prevention and to train students, patients and staff.

As another sign of the times, members of the 355th Communications Squadron who handle mail distribution on base began wearing protective gloves and masks in light of recent anthrax incidents within the Defense Department.

Local members of the Tucson business community showed appreciation to D-M members with the 10th Annual D-M 50 Picnic.

The first American casualty since Operation Enduring Freedom began was buried in Arlington National Cemetery. Master Sgt. Evander Earl Andrews, 366th Civil Engineer Squadron, Mountain-Home Air Force Base, Idaho, died Oct. 10 as a result of a heavy equipment accident while on deployment in the northern Arabian Peninsula, supporting Operation Enduring Freedom.

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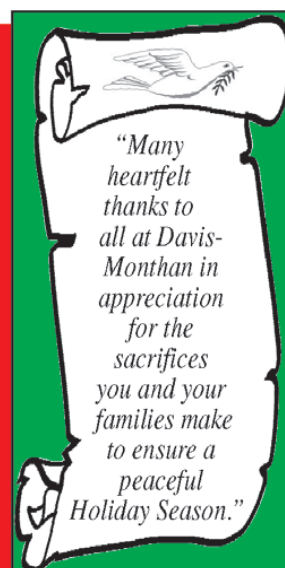
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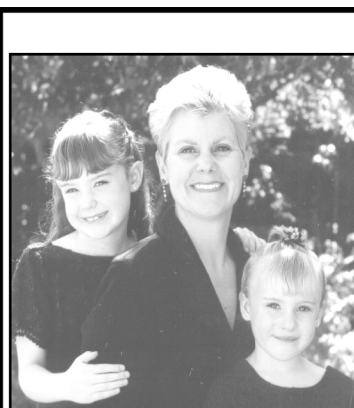
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November

By 1st Lt. Chrissy Cuttita
355th Wing Public Affairs

In celebration of the history of flight, November was Aviation History Month. It was also Native American Heritage Month and D-M celebrated their culture and history with a colorful festival.

November is also a time to be thankful, after all, Thanksgiving is celebrated during this month too. Most people started the month being thankful with another benefit to being a uniformed service member when Congress opened the Thrift Savings Plan season. Now service members have an opportunity to invest for the future with up to seven percent of base pay invested as a retirement nestegg.

Benefits like this can be seen as a reward for service before self.

The Air Force Chief of Staff threw another challenge at the entire community of airmen in the Air Force called Stop Loss during November. Operations Enduring Freedom and Noble Eagle were at the start of their evolution, making it difficult to release any member in the total force. Both separations and retirements were frozen for up to 90 days.

However, one member did manage to retire, D-M's very own Brig. Gen. Barry Barksdale, former 12th Air Force vice commander. He left us with the message to be strong leaders by taking care of our

people and to overcome our failures. Brig. Gen. Scott Gray assumed his position Nov. 2 after receiving his first star.

On Nov. 14, Gen. Hal Hornburg took command of Air Combat Command, headquartered at Langley Air Force Base, Va. Previously he was commander of the Air Education and Training Command, Randolph Air Force Base, Texas, where Gen. Don Cook now commands.

The 355th Services Squadron was awarded the 2002 ACC Food Service Excellence Award and is now competing for the 2002 John L. Hennessy Award as the best food service provider in the Air Force.

Operation Noble Eagle was in full swing and the Air Force, nearly six weeks into the airdrop, flew 111 sorties, delivering about 1.6 million of the culturally sensitive packets of food and other relief supplies that have helped sustain refugees in Afghanistan.

In other news, the 355th Wing became the first ACC wing to receive initial authority to operate the Theater Battle Management Core System. This system was a creation of the Electronic Systems Center's efforts to provide war fighters a greater edge in battle.

Preparing for battle also means taking care of our home front. D-M offered some great quality of life opportunities during this month like 355th SVS "Take our



2nd Lt. Sharon Ehasz

Staff Sgt. Jason Banks (left), food production manager, and Randall Robles, civilian shift leader, serve up breakfast at the Desert Inn Dining Facility. Dining facility airmen oversee operations and menu planning while serving more than 1,000 meals per day. The food service staff won the ACC award for best food service in the command.

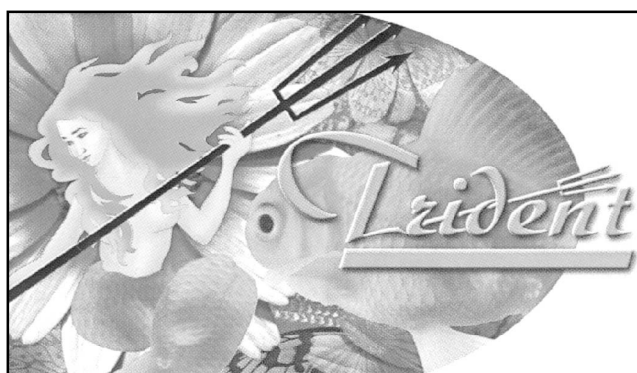
Money" competition.

Officials dedicated the Child Development Center to Dorothy H. Finely on Nov. 19. Finely is a Team D-M member from the business community, she is a member of the D-M 50 group that works with our base's surrounding community leaders in support of Air Force quality of life issues.

Chaplains also pitched in to the

effort, offering countless counseling services and classes to make families stronger.

The Medical Group also provided us great resource material in our base paper with topics like how to relieve stress and anxiety. Of course they may have just been preparing for the inevitable sight of November's traditional end, the annual flu shot.



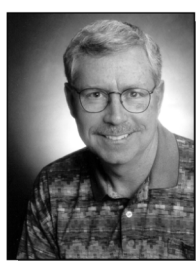
Nautically Themed Trident offers a variety of menu items from clam chowder, peel and eat shrimp, hamburgers, pasta & pizza.

24 beers on tap.

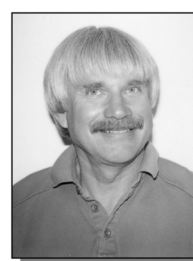
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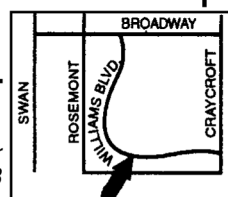
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Holiday Greetings



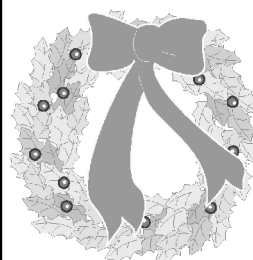
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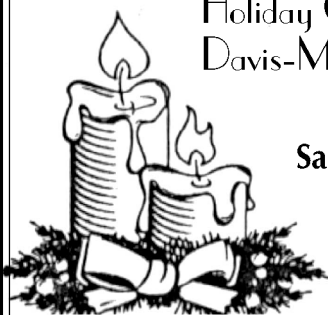
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December

1st. Lt. Chrissy Cuttita
355th Wing Public Affairs

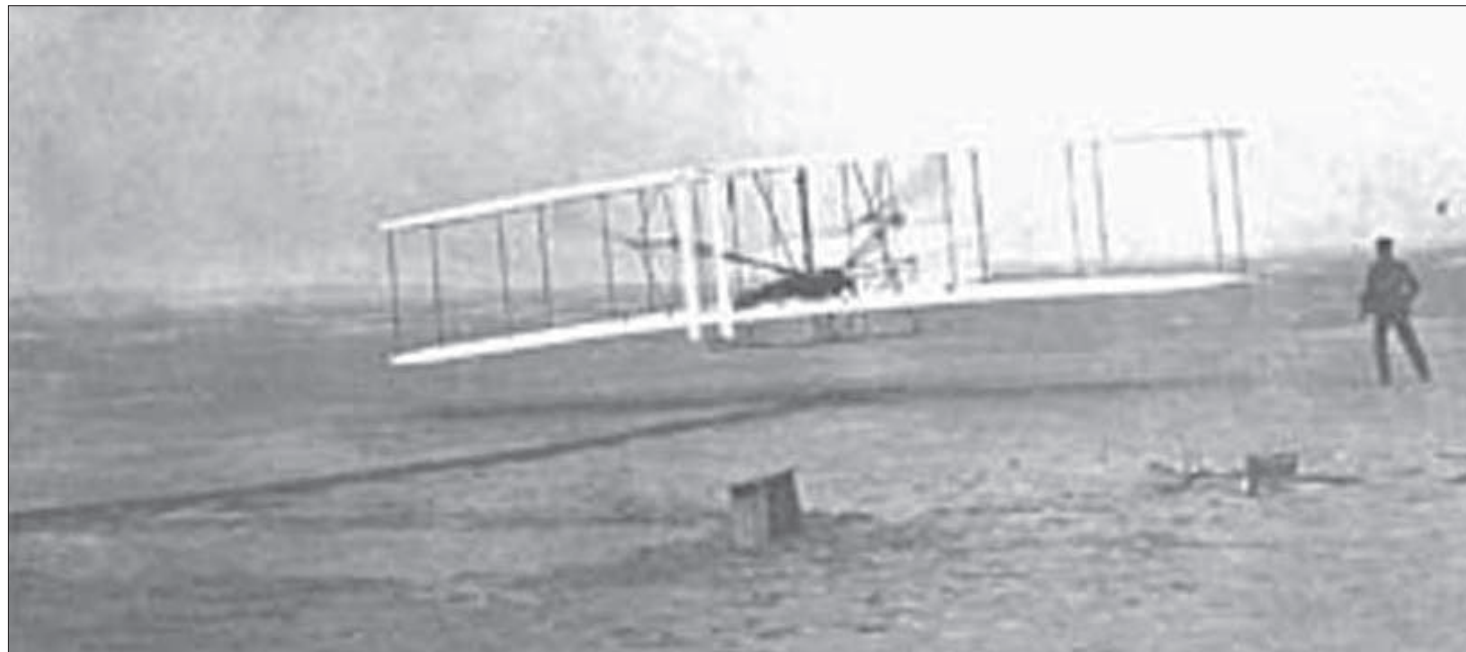
Winning first place in the ACC Daedalian Award definitely started the month off right for the 355th Logistics and Operations Groups. They are now competing at Air Force level.

War efforts continue with Operations Noble Eagle and Enduring Freedom. The number of local guard members who began checking security at airports in November increased in December, while Reservists flew C-17s and dropped humanitarian daily rations into Afghanistan to aid the starving refugees. Other reservists patrolled the skies over the U.S. and flew refueling aircraft both on the homefront and abroad.

The Navy showed Air Force support when they named a ship after an Air Force Medal of Honor recipient, Airman 1st Class William Pitsenbarger, former pararescueman who gave his life rescuing infantrymen in Vietnam.

Everyone is affected by war and now, after Sept. 11, D-M is even more aware of the physical dangers shared in this "new war" called "terrorism". The 355th Medical Group trained for bio-warfare detection in December to learn to be attentive to symptoms patients are feeling, such as contracting anthrax versus getting the flu.

Tucson city officials and D-M even teamed up for a Weapons of



Archive photo

December brings the 98th anniversary of an event that can be considered the seed that grew into today's Air and Space Force. The Wright Flyer lifts into the air at 10:35 a.m., with Orville Wright in the seat. The Wright Brother's historic first flight was Dec. 17, 1903 near Kitty Hawk, N.C. It lasted 12 seconds and covered a distance of 120 feet. It is the first powered, manned, heavier-than-air, controlled flight.

Mass Destruction Response Exercise Dec 10. The Office of Special Investigations offered D-M people tips on how to protect themselves from identity theft.

The wing didn't let war dampen spirits here at D-M. The chapel's Christmas Tree lighting kicked off holiday activities and focused D-M members on mission and community service. Volunteer-coordinated events like Pilot for the Day, Angel Tree, Toys for Tots and Santas in Blue were again a success.

Of course nothing can dampen the cheer of the 65 D-M first lieutenants selected for captain promotions, the 53 staff sergeant selects who graduated Airman Leadership School Dec. 6, and the military community that receives a base pay increase in January.

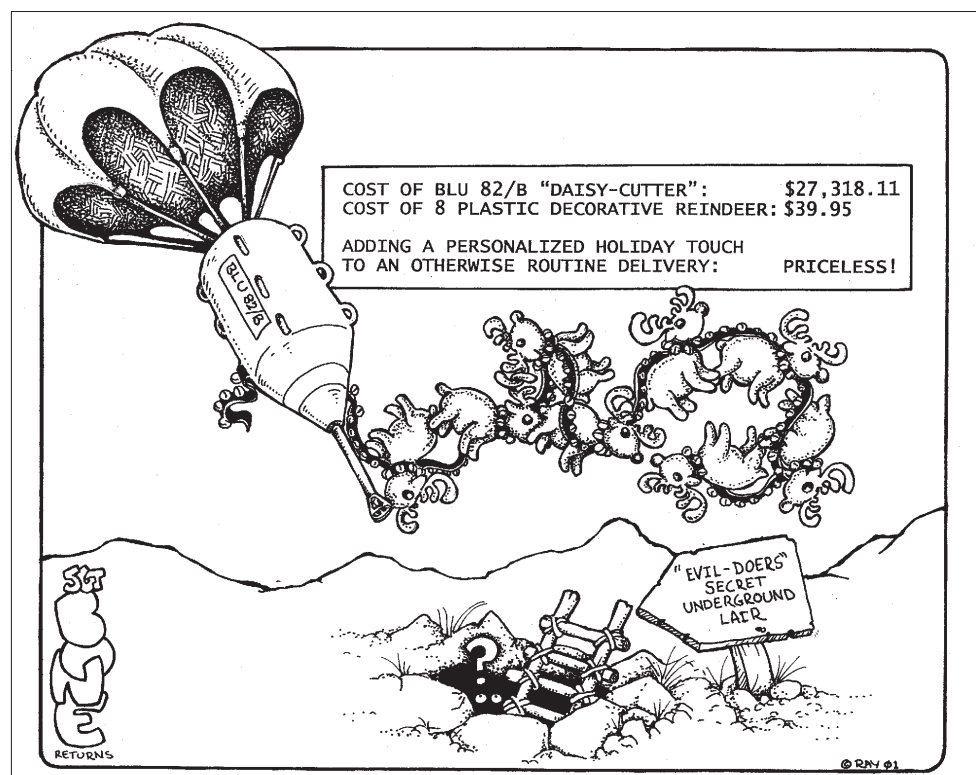
If the raises aren't enough and D-M people would like \$50 more, they can enter the 355th Services Squadron contest to name the new wing mascot, a bright-eyed, ready-to-serve, motivated and furry coyote.

When the next year starts the runway will be reopened and there will be plenty of ORI preparation.

Tuesday, President George W. Bush signed legislation that designates a holiday in honor of those who were killed in the Sept. 11 attacks.

Without fanfare, Bush signed a House resolution naming Sept. 11 Patriot Day. The measure requires the president to issue a proclamation each year and order flags lowered to half-staff in observance.

The 355th Wing Public Affairs staff wishes all D-M people a happy and safe holiday season.



Tech. Sgt. Mark Ray



The new 355th Wing mascot greets Hunter, a D-M family member, during deployed member family dining, a program that began in December, at the Desert Inn Dining Facility.



A Public Affairs family Christmas portrait...

The 355th Wing Public Affairs staff, the best in the west, wish all D-M members a safe and happy holiday.

From left to right:

Front row

Karen Halstead, Desert Airman staff writer
Master Sgt. Dan Carpenter, superintendant
Janie McLaury, Community Relations advisor, holding a photo of Staff Sgt. Shanda DeAnda, presently deployed to Bosnia
Staff Sgt. Karen Wickwire, Media Relations NCO in charge

Back row

Tech. Sgt. Brian Davidson, Desert Airman editor
1st. Lt. Chrissy Cuttita, Public Affairs deputy chief
2nd Lt. Sharon Ehasz, Public Affairs officer
Staff Sgt. Elaine Hunnicutt, Officer Training School bound
Lt. Col. Eric Schnaible, Public Affairs chief

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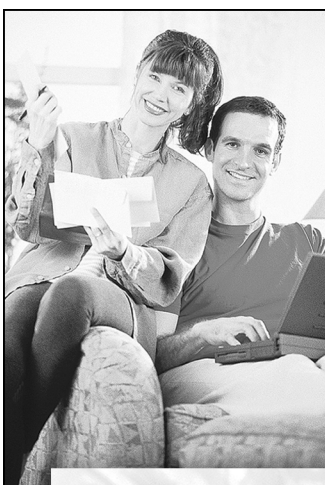
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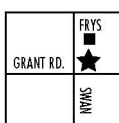
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AF Academy grad tells of lessons learned, true herosim

By Col. James Moschgat
12th Operations Group
commander
Randolph Air Force Base, Texas

William "Bill" Crawford certainly was an unimpressive figure, one you could easily overlook during a hectic day at the U.S. Air Force Academy. Mr. Crawford, as most of us referred to him back in the late 1970s, was our squadron janitor.

While we cadets busied ourselves, Bill quietly moved about the squadron mopping and buffing floors, emptying trash cans, cleaning toilets, or just tidying up the mess 100 college-age kids can leave in a dormitory. Sadly, and for many years, few of us gave him much notice.

Why? Perhaps it was because of the way he did his job—he always kept the squadron area spotlessly clean, even the toilets and showers gleamed.

Frankly, he did his job so well, none of us had to notice or get involved. After all, cleaning toilets was his job, not ours. Maybe it was his physical appearance that made him disappear into the background. Bill didn't move very quickly and, in fact, you could say he even shuffled a bit, as if he suffered from some sort of injury. His gray hair and wrinkled face made him appear ancient to a group of young cadets. And his crooked smile, well, it looked a little funny. Face it, Bill was an old man working in a young person's world. What did he have to offer us on a personal level?

So, for whatever reason, Bill blended into the woodwork and became just another fixture around the squadron. The Academy, one of our nation's premier leadership laboratories, kept us busy from dawn till dusk. And Mr. Crawford...well, he was just a janitor. That changed one fall Saturday afternoon in 1976. I was reading a book about World War II and the tough Allied ground campaign in Italy, when I stumbled across an incredible story.

On Sept. 13, 1943, a Private William Crawford from Colorado, assigned to the 36th Infantry Division, had been involved in some bloody fighting on Hill 424 near Altavilla, Italy. The words on the page leapt out at me: "in the face of intense and overwhelming hostile fire ... with no regard for personal safety ... on his own initiative, Private Crawford single-handedly attacked fortified enemy positions." It continued, "for conspicuous gallantry and intrepidity at risk of life above and beyond the call of duty, the President of the United States ..."

"Holy cow," I said to my roommate, "you're not going to believe this, but I think our janitor is a Medal of Honor winner." We all knew Mr. Crawford was a WWII Army vet, but that didn't keep my friend from looking at me as if I was some sort of alien being. Nonetheless, we couldn't wait to ask Bill about the story on Monday. We met Mr. Crawford bright and early Monday and showed him the page in question from the



book, anticipation and doubt on our faces. He stared at it for a few silent moments and then quietly uttered something like, "Yep, that's me."

Mouths agape, my roommate and I looked at one another, then at the book, and quickly back at our janitor. Almost at once we both stuttered, "Why didn't you ever tell us about it?" He slowly replied after some thought, "That was one day in my life and it happened a long time ago."

I guess we were all at a loss for words after that. We had to hurry off to class and Bill, well, he had chores to attend to. However, after that brief exchange, things were never again the same around our squadron. Word spread like wildfire among the cadets that we had a hero in our midst, Mr. Crawford, our janitor, had won the Medal! Cadets who had once passed by Bill with hardly a glance, now greeted him with a smile and a respectful, "Good morning, Mr. Crawford." Those who had before left a mess for the "janitor" to clean up started taking it upon themselves to put things in order. Almost overnight, Bill went from being a simple fixture in our squadron to one of our teammates.

The squadron gleamed as always, but everyone now seemed to notice it more. Bill even got to know most of us by our first names, something that didn't happen often at the Academy. While no one ever formally acknowledged the change, I think we became Bill's cadets and his squadron.

As often happens in life, events sweep us away from those in our past. The last time I saw Bill was on graduation day in June 1977. As I walked out of the squadron for the last time, he shook my hand and simply said, "Good luck, young man."

Mr. Crawford continued to work at the Academy and eventually retired in his native Colorado where he resides today.

A wise person once said, "It's not life that's important, but those you meet along the way that make the difference." Bill was one who made a difference for me. While I haven't seen Mr. Crawford in over twenty years, he'd probably be surprised to know I think of him often. Bill Crawford, our janitor, taught me many valuable, unforgettable leadership lessons. Here are ten I'd like to share with you:

1. Be Cautious of Labels. Sadly, and for a long time, we labeled Bill as just a janitor, but he was so much more. Therefore, be cautious of a leader who callously says, "Hey, he's just an airman." Likewise, don't tolerate the O-1, who says, "I can't do that, I'm just a lieutenant."

2. Everyone Deserves Respect. Because we hung the "janitor" label on Mr. Crawford, we often wrongly treated him with less respect

than others around us. He deserved much more, and not just because he was a Medal of Honor winner. Bill deserved respect because he was a janitor, walked among us and was a part of our team.

3. Courtesy Makes a Difference. Be courteous to all around you, regardless of rank or position. Military customs, as well as common courtesies, help bond a team. When our daily words to Mr. Crawford turned from perfunctory "hellos" to heartfelt greetings, his demeanor and personality outwardly changed. It made a difference for all of us.

4. Take Time to Know Your People. Life in the military is hectic, but that's no excuse for not knowing the people you work for and with. For years a hero walked among us at the Academy and we never knew it. Who are the heroes that walk in your midst?

5. Anyone Can Be a Hero. Mr. Crawford certainly didn't fit anyone's standard definition of a hero. Moreover, he was just a private on the day he won his Medal. Don't sell your people short, for any one of them may be the hero who rises to the occasion when duty calls.

6. Leaders Should Be Humble. Most modern day heroes and some leaders are anything but humble, especially if you calibrate your "hero meter" on today's athletic fields. End zone celebrations and self-aggrandizement are what we've come to expect from sports greats. Not Mr. Crawford he was too busy working to celebrate his past heroics. Leaders would be well-served to do the same.

7. Life Won't Always Hand You What You Think You Deserve. We in the military work hard and, dang it, we deserve recognition, right? However, sometimes you just have to persevere, even when accolades don't come your way.

8. Don't pursue glory; pursue excellence. Private Bill Crawford didn't pursue glory; he did his duty and then swept floors for a living. No job is beneath a leader. If Bill Crawford, a Medal of Honor winner,

could clean latrines and smile, is there a job beneath your dignity? Think about it.

9. Pursue Excellence. No matter what task life hands you, do it well. Dr. Martin Luther King said, "If life makes you a street sweeper, be the best street sweeper you can be." Mr. Crawford modeled that philosophy and helped make our dormitory area a home.

10. Life is a Leadership Laboratory. I spent four years at the Air Force Academy, took dozens of classes, read hundreds of books and met thousands of great people. I gleaned leadership skills from all of them, but one of the people I remember most is Mr. Bill Crawford and the lessons he unknowingly taught.

Bill Crawford was a janitor. However, he was also a teacher, friend, role model and one great American hero. Thanks, Mr. Crawford, for some valuable leadership lessons.

"Holy cow, you're not going to believe this, but I think our janitor is a Medal of Honor winner..."

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Chapel Information

Following are some of the services and activities offered by the D-M Chapel. All services and activities are at the Desert Dove Chapel unless otherwise noted. For more information, call 228-5411.

Catholic schedule

Saturday: Mass is at 5 p.m. Sacrament of reconciliation is at 4:30 p.m.

Sunday: Mass is at 7:30 and 10 a.m. Sacrament of reconciliation is at 9:15 a.m.

Daily: Catholic Mass and Communion is at 11:30 a.m. at Hope Chapel. Rosary begins at 11:10 a.m.

Protestant schedule

Sunday: Protestant Contemporary Service is at 8:30 a.m. at the Hope Chapel.

Protestant Inspirational Gospel Service is at 11:15 a.m. at the Hope Chapel.

Protestant Traditional Service is at 11:15 a.m.

Friday: Marriage Builders is at 11:30 a.m. Registration required. Aim High Bible Study is at 7 p.m. For location, call 899-8320.

Saturday: Young Married Bible Study is at 6 p.m. For location, call 546-4553.

Monday: Protestant Women of the Chapel is a bi-monthly meeting at 6 p.m. Childcare is provided. Call for schedule.

Tuesday: Women's Bible study is 9:30 to 11:30 a.m. Childcare provided. Singles Bible study is at 7 p.m. in the third floor dayroom, Building 4224.

Wednesday: Men's Ensemble meets at 4:30 p.m.; Cantata rehearsal is at 6 p.m.; Angel and Chancel Choirs meet at 7 p.m. Protestant Youth meet at 6:30 p.m. and Children's Bible study is at 7 p.m.

Thursday: Mothers of Preschoolers meet the second Thursday of each month from 9 to 11:30 a.m. Childcare is provided.

Protestant Men of the Chapel meet the second Thursday of each month at 11:30 a.m.

AAFES holiday hours

Army and Air Force Exchange Service-
Below are the AAFES holiday hours:

Dec. 24

Main Store.....	9 a.m. to 6 p.m.
Home and Garden.....	9 a.m. to 6 p.m.
Clothing Sales.....	Closed
Class Six.....	9 a.m. to 6 p.m.
Car Care Center.....	9 a.m. to 4 p.m.
Shoppette.....	6 a.m. to 8 p.m.
Burger King.....	10 a.m. to 5 p.m.
Snack Bar.....	10 a.m. to 4 p.m.
Barber Shop.....	9 a.m. to 4 p.m.
Black Feather.....	9 a.m. to 4 p.m.
Concessions.....	10 a.m. to 4 p.m.

Dec. 31

Main Store.....	9 a.m. to 6 p.m.
Home and Garden.....	9 a.m. to 6 p.m.
Clothing Sales.....	Closed
Class Six.....	9 a.m. to 6 p.m.
Car Care Center.....	9 a.m. to 4 p.m.
Shoppette.....	6 a.m. to 8 p.m.
Burger King.....	6 a.m. to 5 p.m.
Snack Bar.....	10 a.m. to 4 p.m.
Barber Shop.....	9 a.m. to 4 p.m.
Black Feather.....	9 a.m. to 4 p.m.
Concessions.....	10 a.m. to 4 p.m.

Dec. 25

All AAFES facilities are closed.

Jan. 1

Main Store.....	9 a.m. to 6 p.m.
Home and Garden.....	9 a.m. to 6 p.m.
Clothing Sales.....	Closed
Class Six.....	Closed
Car Care Center.....	Closed
Shoppette.....	8 a.m. to 10 p.m.
Burger King.....	Closed
Snack Bar.....	Closed
Barber Shop.....	Closed
Black Feather.....	Closed
Concessions.....	Closed

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D-M members demonstrate excellence in sportsmanship

By Master Sgt. Dan Carpenter
355th Wing Public Affairs

While the members of Team D-M are certainly known for working hard, they also know how to play hard.

Evidence of that shines through in intramural and varsity sports competition as well as individual play.

Each year, units from across the base compete for the coveted Commander's Trophy, and 2001 was certainly no exception.

Commander's trophies

The 355th Civil Engineer Squadron, which often fields more than one team in intramural sports competition, walked away with the Commander's Trophy (Small Unit) by tallying 437 points. They were the league and base champion in basketball and bowling; they took second in league play in volleyball; second in the three, five and 10K runs; third in league and third in the base playoffs for over-30 basket-

ball; they finished the regular season in third place and took fourth in the base playoffs for flag football; and they finished fourth in league play and third in the base playoffs for softball.

The 42nd Airborne Command and Control Squadron won the Large Unit category by tallying 427 points. They were the base champion in volleyball, as well as the three, five and 10K runs; they took third in golf; fourth in football and bowling; and finished the season sixth in softball. In addition, they were awarded 50 points for attending sports representative meetings, and received points for participating in all the intramural sports ... 10 points for each team event.

Individual accomplishment

In the individual arena, six of Team D-M's finest were selected to participate on all-Air Force teams.

Golf

Greg Turner (355th Communications Squadron) and Barry

Fontenot (355th Medical Group) received their Air Force selections in golf.

Volleyball

Brian Quinn (Detachment 2, 67th Information Operations Group) earned a spot on the Air Force men's volleyball team; while Tammie Ridder (355th Medical Group) was selected to the women's volleyball team.

Basketball

Mike Freeman (355 CES) made his mark on men's Air Force basketball.

Softball

Michelle Stuttgen (358th Fighter Squadron) got her big break when she was selected to the Air Force women's softball team.

"Being selected to play softball for the Air Force team has always been a dream of mine," Stuttgen said. "As an athlete competing with and against some of the best players in the military has not only improved my level of play, but has also

allowed me to meet other athletes who share the same passion I have for the sport in all branches of the Armed Forces."

Shining stars

The golf course was another venue where individual play shined, and community members gained rewards for their skill and dedication to their sport.

Col. Paul Schafer, 355th Wing Commander, awarded this year's Commander's Cup to overall champion Tiffany Stone Miller. Tiffany's score of 229 bested that of 233 by Elena Mahoney, last year's winner and current club champion, who took first place. Roz Doyle placed second at 236, and Evelyn Youngberg placed third at 237.

Fourteen-year-old Kerry Sutherland blistered the Blanchard Course in March on his way to the club championship with rounds of 76 and 62.

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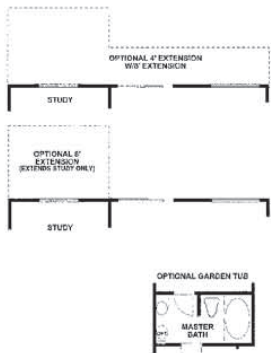


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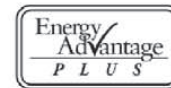
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